

Exhibit 300: Capital Asset Plan and Business Case Summary

Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

1. Date of Submission: 2010-03-19 15:19:17

2. Agency: 021

3. Bureau: 04

4. Name of this Investment: OSTXX001: Delphi (formerly consolidated within DOTxx072)

5. Unique Project (Investment) Identifier: 021-04-01-01-01-1010-00

6. What kind of investment will this be in FY 2011?: Mixed Life Cycle

- Planning
- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration

7. What was the first budget year this investment was submitted to OMB? *

8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.

DOT currently uses Oracle Federal Financials Version 11.5.10 (a FSIO-Certified, COTS web-based system) as DOT's agency-wide financial management and accounting system (Delphi) of record. As a Federal Shared Service Provider, DOT is dedicated to innovative solutions, employing industry best practices and business process re-engineering to serve present and future customers. Delphi produces regulatory Financial Statements and Treasury reports directly from the core financial application. This improves accuracy and enables DOT to meet OMB, Treasury and other Federal reporting requirements on schedule. In an effort to meet the ever changing reporting, program management, financial, and regulatory requirements, DOT has undertaken a focused effort of discovery and education of the Department's future financial management system, Oracle's Release 12. Additionally, the current system's (Oracle 11i) functionality was analyzed to identify immediate opportunities for process re-engineering, reporting, and data management success. In FY 2010, the team will begin to apply this knowledge to planning new system design activities which will demonstrate system capabilities through proof of concept sessions. This will be a highly collaborative effort with the DOT OA subject matter experts and other stakeholders to ensure results are meeting expectations prior to the build phases of the new financial system's layout for future implementation. Beginning in 2011 the information and system designs produced in the initial phase of the project will be leveraged to begin the initial build and implementation of the 12i system. Initial OA migrations to 12i are planned for 2013 -15. The migration to Release 12 is needed to leverage the latest technologies and the improved enterprise resource planning (ERP) capabilities of Release 12 in order to enhance the very important information technology and financial services business disciplines in: Application support; Financial analytics and decision support; Financial management and regulatory reporting (ARRA). Information technology service continuity management (ITSCM); Implementation support; and Hardware Modernization. This modernization effort will also ensure that DOT maintains Federal Shared Service Provider status by moving to a fully supported release of the Oracle COTS product. Support of the current Oracle version 11.5.10 platform is planned to expire in 2013 an unsupported version would cost the SSP revenue.

- a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned) alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.**

9. Did the Agency's Executive/Investment Committee approve this request? *

a. If "yes," what was the date of this approval? *

10. Contact information of Program/Project Manager?

- Name: *
- Phone Number: *
- Email: *

11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? *

- Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number
*	*	*

a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): *

- computer system security requirement;
- internal control system requirement;
- core financial system requirement according to FSIO standards;
- Federal accounting standard;
- U.S. Government Standard General Ledger at the Transaction Level;
- this is a core financial system, but does not address a FFMIA compliance area;
- Not a core financial system; does not need to comply with FFMIA

Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES (REPORTED IN MILLIONS) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*
Operations & Maintenance:	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
SUBTOTAL:	*	*	*	*	*	*	*	*	*
Government FTE Costs should not be included in the amounts provided above.									
Government FTE Costs	*	*	*	*	*	*	*	*	*
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*
TOTAL(including FTE costs)	*	*	*	*	*	*	*	*	*

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

*

Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table

Contract or Task Order Number	Type of Contract/Task Order (In accordance with FAR Part 16)	Has the contract been awarded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/Task Order	End date of Contract/Task Order	Total Value of Contract/Task Order (M)	Is this an Interagency Acquisition? (Y/N)	Is it performance based? (Y/N)	Competitively awarded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)
DTFAAC-09-C-00031	Firm Fixed Price	Y	2009-07-01	2009-07-01	2010-07-01	\$1.6	*	*	*	*	*
DTFAAC-09-F-00077	Firm Fixed Price	Y	2009-11-30	2009-11-30	2015-11-29	\$8.0	*	*	*	*	*
DTFAAC05D00016CALLO167	Firm Fixed Price	Y	2009-02-01	2009-02-01	2010-01-31	\$6.0	*	*	*	*	*
DTFAAC-08-T-00031	Firm Fixed Price	Y	2009-09-30	2009-09-30	2015-09-29	\$8.5	*	*	*	*	*
DTOS59-10-F-00046	Firm Fixed Price	Y	2009-11-23	2009-11-23	2010-11-23	\$3.7	*	*	*	*	*
DTOS59-06-A-00038	Firm Fixed Price	Y	2006-04-13	2006-04-13	2013-04-12	\$1.8	*	*	*	*	*
ESC Agreement	Firm Fixed Price	Y	2010-08-03	2010-10-01	2015-09-30	\$49.5	*	*	*	*	*
ESC Agreement	Firm Fixed Price	Y	2010-08-03	2010-10-01	2015-09-30	\$11.2	*	*	*	*	*
ESC Agreement	Firm Fixed Price	Y	2010-08-03	2010-10-01	2015-09-30	\$10.7	*	*	*	*	*

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

*

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements? *

a.If "yes," what is the date? *

Section D: Performance Information (All Capital Assets)

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2009	Organizational Excellence	*	*	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	?8 hours	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Balances in suspense clearing accounts	0	Maintain zero balances in suspense accounts	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Core System Availability	98%	99%	Currently at 99.5%
2009	Organizational Excellence	*	*	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	?3 hours	2 hours	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	Average time to resolve moderate & high risk information security incidents & vulnerabilities	Resolved time for High Incident - 80 hours and High Vulnerabilities - 240 hours. Resolved time for Moderate Incident - 160 hours and Moderate Vulnerabilities - 640 hours	?Reduce the resolved time for High Incident to 40 hours and High Vulnerabilities to 120 hours. Reduce the resolved time for Moderate Incidents to 80 hours and Moderate Vulnerabilities to 360 hours	TBD at the end of FY 2009
2009	Organizational Excellence	*	*	The number of security scans of servers hosting the Delphi core production applications	2157 on average. This is based on 3 vulnerabilities scan per month and 72 Intrusion Detection Systems (IDS), Antivirus software (AV), and File Integrity Checking (FIC) software scans per day	?4 Vulnerabilities Scans and an average of 2201 IDS, AV and FIC Scans per month	TBD at the end of FY 2009

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2009	Organizational Excellence	*	*	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2010	Organizational Excellence	*	*	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	78 hours	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	Balances in suspense clearing accounts	\$0	Maintain zero balances in suspense accounts	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	Core System Availability	98%	99%	TBD at the end of FY2010
2010	Organizational Excellence	*	*	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2010
2010	Organizational Excellence	*	*	IT Hosting Infrastructure Availability	98%	99%	TBD at the end of FY2010
2011	Organizational Excellence	*	*	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	8 hours	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Balances in suspense clearing accounts	\$0	Maintain zero balances in suspense accounts	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Core System Availability	98%	99%	TBD at the end of FY2011

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2011	Organizational Excellence	*	*	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	IT Hosting Infrastructure Availability	98%	99%	TBD at the end of FY 2011
2011	Organizational Excellence	*	*	Create 6 12i Development Instances	0	6 instances	TBD 2011
2011	Organizational Excellence	*	*	Conduct 2 Customer Design Solution Labs (all OA's)	0	2	TBD 2011
2011	Organizational Excellence	*	*	Improve Disaster Recovery time	72	48	TBD 2011
2011	Organizational Excellence	*	*	Improve Disaster Recovery data re-store availability.	Current = back-up from 24 hours prior to outage	4 hours prior to outage	TBD 2011
2012	Organizational Excellence	*	*	Average time to close all help desk trouble tickets closed in a calendar month.	16 hours	11 hours	TBD at the end of FY 2012
2012	Organizational Excellence	*	*	Average Time to Set Up a New Delphi User	3 Business Days	2 Business Days	TBD at the end of FY 2012
2012	Organizational Excellence	*	*	Balances in suspense clearing accounts	\$0	Maintain zero balances in suspense accounts	TBD at the end of FY 2012
2012	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2012
2012	Organizational Excellence	*	*	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2012
2012	Organizational Excellence	*	*	Core System Availability	98%	99%	Currently at 99.5%
2012	Organizational Excellence	*	*	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2012	Organizational Excellence	*	*	Conduct 2 Customer Design Solution Labs (all OA's)	0	2	TBD at end of FY2012
2012	Organizational Excellence	*	*	Build UAT and Prod instances for 2 OA's (Group 1)	0	2	TBD at end of FY2012
2012	Organizational	*	*	Reduce	15 days	13 days	TBD at end of

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Excellence			Integration testing time by 10% for releases			FY2012
2012	Organizational Excellence	*	*	Reduce incident reports by 10%	?	?	TBD at end of FY2012
2013	Organizational Excellence	*	*	Average time to close all help desk trouble tickets closed in a calendar month.	11 hours	9 hours	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	Average Time to Set Up a New Delphi User	2 Business Days	1 Business Days	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	Balances in suspense clearing accounts	\$0	Maintain zero balances in suspense accounts	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Maintain 96% or greater	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	Percentage of non-credit card invoices paid on time	99.5%	Maintain 99.5% or greater	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	Core System Availability	98%	99%	Currently at 99.5%
2013	Organizational Excellence	*	*	Total elapsed time to produce an FMS 224 and a related report from "click to run" to "ready to print"	3 hours	2 hours	TBD at the end of FY 2013
2013	Organizational Excellence	*	*	IT Hosting Infrastructure Availability	98%	99%	Currently at 99.95%
2013	Organizational Excellence	*	*	Reduce Integration testing time by 10% for releases	13	11	TBD at end of FY2013
2013	Organizational Excellence	*	*	Reduce incident reports by 10%	?	?	
2013	Organizational Excellence	*	*	Implement Group 1 to 12i Oracle CGAC	0	2 OA's	TBD at end of FY2013
2013	Organizational Excellence	*	*	Reduce inventory of custom reports by 10%	350	315	TBD at end of FY2013
2013	Organizational Excellence	*	*	Reduce SCR's related to Transaction Code errors by 25%	?	?	TBD at end of FY2013
2013	Organizational Excellence	*	*	Build UAT and Prod instances	0	4 instances	TBD at end of FY2013

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
for group 2							
2014	Organizational Excellence	*	*	Percentage of vendor payments made electronically	96%	Increase to 97% or greater	TBD at the end of FY 2014
2014	Organizational Excellence	*	*	Reduce Integration testing time by 10% for releases	11 days	9 days	TBD at end of FY2014
2014	Organizational Excellence	*	*	Reduce inventory of custom reports by 10%	315	283	TBD at end of FY2014
2014	Organizational Excellence	*	*	Reduce incident reports by 10%	?	?	TBD at end of FY2014
2014	Organizational Excellence	*	*	Implement Groups 2 to 12i Oracle CGAC	2	6	TBD at end of FY2014
2014	Organizational Excellence	*	*	Build UAT instances for Group 3	0	4	TBD at end of FY2014
2015	Organizational Excellence	*	*	Percentage of vendor payments made electronically	97%	Increase to 98% or greater	TBD at the end of FY 2015
2015	Organizational Excellence	*	*	Reduce incident reports by 10%	?	?	TBD at end of FY2015
2015	Organizational Excellence	*	*	Implement Group 3 to 12i Oracle CGAC	10	14	TBD at end of FY2015
2015	Organizational Excellence	*	*	Reduce inventory of custom reports by 10%	283	255	TBD at end of FY2015
2015	Organizational Excellence	*	*	Reduce SCR's related to Transaction Code errors by 25%	?	?	TBD at end of FY2015
2015	Organizational Excellence	*	*	Reduce incident reports by 10%	?	?	TBD at end of FY2015

Part II: Planning, Acquisition And Performance Information

Section A: Cost and Schedule Performance (All Capital Assets)

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline

Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
PY 1 and earlier (2004-2007)	\$91.6	\$92.7	2004-09-30	2004-09-30	2008-09-30	2008-09-30	100.00%	100.00%
FY09 Planning for upgrade to Oracle 12i CGAC and Implementation of the Common Government-Wide Accounting Classification	\$9.0	\$6.8	2008-10-01	2008-10-01	2009-09-30		100.00%	75.00%
FY09 Steady State Operation of DOT-wide accounting and financial management system (Delphi)	\$25.7	\$19.3	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
FY10 Begin Information Management Review of CGAC and ACS and develop ACS requirements document	\$3.0	\$0.5	2009-09-30	2009-10-01	2010-09-30		100.00%	16.34%
FY10 Planning/design of upgrade to Oracle 12i CGAC and Implementation of the Common Government-Wide Accounting Classification	\$10.0	\$2.7	2009-09-30	2009-10-01	2010-09-30		100.00%	27.44%
FY10 Steady State Operation of DOT-wide accounting and financial management system (Delphi)	\$20.5	\$16.6	2009-09-30	2009-10-01	2010-09-30		83.34%	83.34%
FY11 Begin conceptual design document	*	*	2010-10-01		2011-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
process								
FY11 Complete Information Management Review of CGAC and ACS, deliver final ACS requirements document	*	*	2009-10-30		2010-10-31		0.00%	0.00%
FY11 Conduct customer system design labs, utilizing Oracle 12i CGAC development instances to elicit customer comment and additional requirements	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY11 Creation of 10 Oracle R12 CGAC instances for development, testing, training and solution design labs.	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY11 Creation of OBIEE Development instance to support custom report solution and reduction of current report and extract inventory	*	*	2010-05-31		2011-06-30		0.00%	0.00%
FY11 Identify and document reports and extracts to be eliminated with implementation of Oracle R12 CGAC	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY11 Implementation of Hardware Modernization to support service center business and aid in development of Oracle R12 CGAC implementations	*	*	2010-10-01		2011-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY11 Steady State Operation of DOT-wide accounting and financial management system (Delphi)	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY11 Begin implementation of disaster recovery process and hardware upgrade to continue Delphi support and provide initial DR for Oracle 12i CGAC	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY11 Begin implementation of lifecycle management tools (ver. Control, testing, etc.) for management and support of Delphi and Oracle 12i CGAC	*	*	2010-05-31		2011-06-30		0.00%	0.00%
FY12 Continue implementation of lifecycle management tools (Ver. Control, testing, etc.) for management and support of Delphi and Oracle 12i CGAC	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Conceptual design document completed	*	*	2011-10-31		2012-09-30		0.00%	0.00%
FY12 Continue development and design phase for implementation Group 1	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Perform design, development and setup	*	*	2011-10-01		2012-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
configurations for SOA								
FY12 Develop and test reports and extracts	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Maintain and continue development work on 10 Oracle 12i development CGAC instances	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Perform design and setup of Oracle 12i CGAC instances for Group 1 to be implemented 2nd Quarter 2013	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Create Oracle 12i CGAC instances for Group1 User Acceptance Testing	*	*	2011-05-31		2012-06-30		0.00%	0.00%
FY12 Conduct training and UAT for Group 1 to be implemented second quarter 2013	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Data clean-up and definition of data conversion rules for Group 1 to be implemented in 2013	*	*	2011-10-01		2012-09-30		0.00%	0.00%
FY12 Finalize implementation of disaster recovery process and hardware upgrade to provide Delphi and Oracle 12i CGAC support	*	*	2011-10-01		2012-06-30		0.00%	0.00%
FY12 Steady State Operation of DOT-wide accounting and financial	*	*	2011-10-01		2012-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
management system (Delphi)								
FY13 Data conversion and final system setup of Oracle 12i instances for Group 1 implementation	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY13 UAT, SIT and user training for Group 1 Oracle 12i CGAC implementation	*	*	2012-10-10		2013-09-30		0.00%	0.00%
FY13 Licensing of 12i, OBIEE, Analytics for Group 1 implementation	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY13 Implementation of Oracle 12i CGAC Group 1	*	*	2012-03-30		2013-03-31		0.00%	0.00%
FY13 Operations and Maintenance of Oracle 12i CGAC for users implemented in Group 1	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY13 Perform design and setup of 5 Oracle 12i CGAC instances for Groups 2 and 3 to be implemented 2014	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY13 Create 10 Oracle 12i CGAC instances for Group 2 User Acceptance Testing	*	*	2012-06-29		2013-06-30		0.00%	0.00%
FY13 Conduct training and UAT for Group 2 to be implemented 2014	*	*	2012-10-01		2013-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY13 Data clean-up and definition of data conversion rules for Group 2 to be implemented in 2014	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY13 Complete implementation of lifecycle management tools (Ver. Control, testing, etc.) for management and support of Delphi and Oracle 12i CGAC	*	*	2012-06-29		2013-06-30		0.00%	0.00%
FY13 Steady State Operation of Delphi	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY14 Data conversion and final system setup of Oracle 12i instances for Group 2 implementation	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14 UAT, SIT and user training for Group 2 Oracle 12i CGAC implementation	*	*	2013-12-31		2014-12-30		0.00%	0.00%
FY14 Licensing of 12i, OBIEE, Analytics for Group 2 implementation	*	*	2013-12-31		2014-12-30		0.00%	0.00%
FY14 Implementation of Oracle 12i CGAC Group 2	*	*	2013-03-30		2014-03-31		0.00%	0.00%
FY14 Data conversion and final system setup of Oracle 12i instances for Group 3 implementation	*	*	2013-06-29		2014-06-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
ns								
FY14 UAT, SIT and user training for Group 3 Oracle 12i CGAC implementation	*	*	2013-06-30		2014-06-30		0.00%	0.00%
FY14 Licensing of 12i, OBIEE, Analytics for Group 3 implementation	*	*	2013-03-30		2014-03-31		0.00%	0.00%
FY14 Implementation of Oracle 12i CGAC Group 3	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14 Operations and Maintenance of Oracle 12i CGAC for users implemented in Groups 1, 2 and 3	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14 Perform design and setup of Oracle 12i CGAC instances for Group 3 to be implemented 2015	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14 Create 10 Oracle 12i CGAC instances for Group 3 User Acceptance Testing	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14 Conduct training and UAT for Group 3 to be implemented 2015	*	*	2013-10-13		2014-09-30		0.00%	0.00%
FY14 Data clean-up and definition of data conversion rules for Group 3 to be implemented in 2015	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY14	*	*	2013-10-01		2014-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Operations and Maint. of lifecycle management tools (Ver. Control, testing, etc.) for management and support of Delphi and Oracle 12i CGAC								
FY14 Steady State Operation of Delphi	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY15 Data conversion and final system setup of Oracle 12i instances for Group 4 implementations	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY15 UAT, SIT and user training for Group 4 Oracle 12i CGAC implementations	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY15 Licensing of 12i, OBIEE, Analytics for Group 4 implementations	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY15 Implementation of Oracle 12i CGAC Group 4	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY15 Operations and Maintenance of Oracle 12i CGAC for Groups 1-3	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY15 Operations and Maint. Of life cycle management tools (ver. Control, testing, etc.) for management and support of	*	*	2014-10-01		2015-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Oracle 12i CGAC								
FY15 Steady State Operation of Delphi, begin sunset of Delphi	*	*	2014-10-01		2015-09-30		0.00%	0.00%

* - Indicates data is redacted.